

**BUDGET RESOLUTIONS& INFORMATION**  
**For the adoption of the Budget for the year ending 30 June 2020**

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**Our Vision**

*“A community that places a high value on essential services; communications and technology infrastructure, improved social connectedness; community involvement and participation, a need to retain and grow the population, and to strengthen economic prosperity through the diversification of the local economy.”*

*The Shire in the future is described as:*

- \* *A place with a sense of community, one that is thriving, vibrant, engaging and connected.*
- \* *A place that nurtures its youth and aging population;*
- \* *A place that has a range of services and facilities meeting our needs.*
- \* *A place that is growing and has employment opportunities, through local industry, which is based on the Shires local comparative advantages.”*

**Key Objectives and Outcomes** as outlined in Community Strategic Plan 2017 - 2027

	Objectives	Outcomes
<b>ECONOMIC</b>	<i>Support growth and progress, locally and regionally</i>	<ul style="list-style-type: none"> <li>• Growth in business and/or employment opportunities</li> <li>• Increased tourism activity</li> <li>• An effective well maintained transport network</li> <li>• Agriculture opportunities maintained and developed</li> </ul>
<b>SOCIAL</b>	<i>To provide community facilities and promote social interaction</i>	<ul style="list-style-type: none"> <li>• Expansion of youth services and facilities</li> <li>• Maintaining a healthy and safe community</li> <li>• Existing strong community spirit and pride to be fostered, promoted and encouraged</li> <li>• Cultural and heritage diversity is recognised</li> <li>• A broad range of quality education services and facilities servicing the region</li> </ul>
<b>ENVIRONMENT</b>	<i>Conserve, protect and enhance our natural and built environment</i>	<ul style="list-style-type: none"> <li>• A preserved natural environment</li> <li>• Effective waste services</li> <li>• Efficient use of resources</li> <li>• A well maintained built environment</li> </ul>
<b>CIVIC LEADERSHIP</b>	<i>Continually enhance the Shire’s organisational capacity to service the needs of our community</i>	<ul style="list-style-type: none"> <li>• An efficient and effective organisation</li> <li>• An employer of choice</li> </ul>

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## COMMUNITY'S KEY PRIORITIES

- (1) Retain and grow the population.
- (2) Strengthen and enhance essential community services.
- (3) Improve access to telecommunications and technology.
- (4) Build the economic base through local industry diversification and actively supporting local businesses, which will create job opportunities.

## COMMUNITY PRIORITIES AGAINST KEY AREAS

### Economic Objective

#### Outcome 1.1 Growth in business opportunities

- |       |   |
|-------|---|
| 1.1.1 | Attract new industry, business, investment and encourage diversity whilst encouraging growth of local business. |
| 1.1.2 | Promote the Shire of Kent and the Region in general.  |
| 1.1.3 | Continue to lobby for improved telecommunications infrastructure.   |
| 1.1.4 | Investigate the possibility of a business incubator project.  |
| 1.1.5 | Investigate the provision of short term seasonal worker and longer term accommodation.                          |

#### Outcome 1.2 Increased Tourism

- |       |   |
|-------|---|
| 1.2.1 | Promote and develop tourism and maintain local attractions.           |
| 1.2.2 | Upgrade Caravan Parks and Camping Grounds.                            |
| 1.2.3 | Investigate the creation or development of a tourism "icon" or theme. |

#### Outcome 1.3 An effective well maintained transport network

- |       |   |
|-------|---|
| 1.3.1 | Maintain and improve road network in line with resource capacity. |
| 1.3.2 | Review and implement the Long Term Roads Program                  |

#### Outcome 1.4 Agriculture opportunities maintained and developed

- |       |  |
|-------|--|
| 1.4.1 | Support development of agricultural services |
|-------|--|

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**Social Objective**

**Outcome 2.1 Provision of youth services and facilities**

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<b>2.1.1</b>	Develop and implement a youth services and facilities strategy.
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**Outcome 2.2 Build a healthier and safer community**

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<b>2.2.1</b>	Support the continuing provision of community services and facilities.
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<b>2.2.2</b>	Advocate for mental health and social support services within the region.
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<b>2.2.3</b>	Promote and advocate for age appropriate and community housing.
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<b>2.2.4</b>	Source provision of allied mobile health services.
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<b>2.2.5</b>	Actively support Junior and Local Sport.
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**Outcome 2.3 Existing strong community spirit and pride is fostered, promoted and encouraged**

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<b>2.3.1</b>	Engage and support community groups and volunteers.
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<b>2.3.2</b>	Facilitate and support community events.
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<b>2.3.3</b>	Provide community facilities (eg library/recreation).
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**Outcome 2.4 Cultural and heritage diversity is recognised**

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<b>2.4.1</b>	Maintain and enhance heritage assets.
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<b>2.4.2</b>	Encourage cultural activities.
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**Outcome 2.5 A broad range of quality education services and facilities servicing the region**

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<b>2.5.1</b>	Advocate for increased education facilities for the region.
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<b>2.5.2</b>	Advocate for and support maintaining our local education services.
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**Environment Objective**

**Outcome 3.1 A preserved natural environment**

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<b>3.1.1</b>	Conserve, enhance, promote and rehabilitate the natural environment
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**Outcome 3.2 Effective waste services**

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<b>3.2.1</b>	Support the provision of waste services
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**Outcome 3.3 Efficient use of resources**

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<b>3.3.1</b>	Increase resource usage efficiency
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<b>3.3.2</b>	Maintain resource sharing for Council Health and Building services
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**Outcome 3.4 A well maintained built environment**

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<b>3.4.1</b>	Improve and maintain built environment
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<b>3.4.2</b>	Seek opportunities for rural residential and industrial land release
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<b>3.4.3</b>	Plan for Cemetery upgrades
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<b>3.4.4</b>	Plan for entry statement upgrades
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<b>3.4.5</b>	Plan for the upgrade of town footpaths
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**Civic Leadership Objective**

**Outcome 4.1 An efficient and effective organisation**

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<b>4.1.1</b>	Continually improve operational efficiencies and provide effective services.
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<b>4.1.2</b>	Continue to enhance communication and transparency.
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<b>4.1.3</b>	Continue to search out advantageous resource sharing opportunities.
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**Outcome 4.2 An employer of choice**

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<b>4.2.1</b>	Provide a positive, desirable workplace
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## Members of Council



**Shire President**  
**Cr Alan Smith**

**Council Committees**  
Audit Committee,

**Delegate – Committees**  
Great Southern Zone of WALGA, Pingrup Community Resource Centre Committee, Pingrup Ground Improvement Committee, Nyabing Sports Club Committee (PROXY)



**Deputy Shire President**  
**Cr Grant Collins**

**Council Committees**  
Audit Committee (PROXY)

**Delegate – Committees**  
Great Southern Regional Road Group, Bushfire Advisory Committee/Nyabing Pingrup Land Conservation Committee and Lake Magenta Nature Reserve Advisory Committee, Local Emergency Management Committee



**Cr Tim Borgward**

**Council Committees**  
Audit Committee.

**Delegate – Committees**  
Bushfire Advisory Committee/Nyabing Pingrup Land Conservation Committee and Lake Magenta Nature Reserve Advisory Committee, Local Emergency Management Committee, Pingrup Ground Improvement Committee, Nyabing Sports Club Committee, Pingrup CRC Committee (PROXY)



**Cr Scott Crosby**

**Council Committees**  
Audit Committee, Bushfire Advisory Committee (PROXY)

**Delegate – Committees**  
Great Southern Regional Road Group, Great Southern Zone of WALGA

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## Members of Council



**Cr Kate Johnston**

**Council Committees**

Audit Committee

**Delegate – Committees**

Great Southern Regional Recreation Committee, Great Southern Development Assessment Panel, Great Southern Zone WALGA (PROXY), Pingrup CRC Committee



**Cr Craig Bamess**

**Council Committees**

**Delegate – Committees**

Great Southern Regional Road Group (PROXY), Pingrup Ground Improvement Committee, Nyabing Sports Club Committee



**Cr Kerry Stephens**

**Council Committees**

Audit Committee

**Delegate – Committees**

Local Emergency Management Committee



**Cr Justin Germain**

**Council Committees**

**Delegate – Committees**

Great Southern Regional Recreation Committee (PROXY), Bushfire Advisory Committee/Nyabing Pingrup Land Conservation Committee and Lake Magenta Nature Reserve Advisory Committee, Local Emergency Management Committee (PROXY)

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**SHIRE PRESIDENT'S MESSAGE**



Alan Smith  
Shire President

The Council has kept increases in rates to a sustainable minimum while continuing to provide a relevant and appropriate suite of services and has levied rates with a 2.0% yield in mind for the 2019/2020 financial year.

The total increase in rates this year will yield an extra \$53,450 in funding for the year.

Council will spend some \$5.865M on capital works and plant replacement this year. Council will also spend \$249,000 on housing maintenance, \$391,000 on public building maintenance and \$172,000 in parks and gardens maintenance.

With grant funding agreements not signed until January 2019, Council will construct in 2019/20 4 new houses, 1 in Pingrup and 3 in Nyabing with significant 50/50 grant funding from the Federal Building Better Regions program.

This project is a collaborative arrangement between the Federal Government and 7 Councils within the Great Southern Region and was well supported through the Great Southern Development Commission.

This project will boost housing stocks and help to provide further stocks for the community and staff alike. The project continues the Councils objective in updating its own housing stocks and making available older stocks for public purchase.

Our financial position remains strong with outstanding loan liability at just over \$291,795 by the end of the year, reserves of \$3.45M and all staff leave liabilities cash backed at the beginning of the year.

This has come with prudent management by both your councillors and staff over recent years and provides a great base for the council to work from in future years.

This budget is again quite significant and reflects our continued policy of seeking funding support from other tiers of government as much as possible.

On a final note, if you want to learn more about Council or are interested in being part of the decision making process, there will be Council elections in October 2019 for 4 positions. More information is available on Shire website.

**ALAN SMITH**  
**SHIRE PRESIDENT**



# BUDGET RESOLUTIONS & INFORMATION

## For the adoption of the Budget for the year ending 30 June 2020

### CHIEF EXECUTIVE OFFICERS REPORT



Rick Miller  
Chief Executive Officer

The Annual Budget this year reflects the Community Strategic Plan adopted in August 2018 and strikes a balance with good governance, planning, consolidation and “*getting things done*”. Delivery of the budget will be guided by the following principles:

- Provide value for money services to the community;
- Maximise investment returns within risk management parameters;
- Maximise grant funding for community infrastructure needs;
- Maintain assets, roads and infrastructure to community expectations;
- Base all fees and charges on sustainable service delivery principles.

With these principles the Council has adopted a balanced budget for the 2019/2020 financial year incorporating a responsible 2.0% rates yield increase.

The budget will continue to provide a quality 1,400km road network with capital expenditure on 18 roads for the year expected to be \$2M and road maintenance forecast to be a further \$1.2M for a total of over \$3.2M to be expended on roads alone.

A further \$0.97M will be spent on additional plant and replacements to ensure works are performed safely and efficiently with modern equipment.

Other highlights within this budget are:

- Construction of 4 new houses in Pingrup and Nyabing - \$2.2M.
- Nyabing Caravan Park—Upgrade and beautification— \$129,000.
- Nyabing Tennis Pavilion conversion to campers kitchen and ablution block (showers, laundry, toilets) - \$184,000.
- Pingrup Caravan Park— Upgrade—\$25,000 (these works will complement the accommodation units being provided by CBH and allow for a number of further units planned in the future).
- Urban Redevelopment - Pingrup and Nyabing \$50,000.
- Development of Main Street Beautification Plans for Pingrup and Nyabing.

The Federal Government Roads to Recovery funding for the year will be \$464,000. This will continue to be a valuable source of road funding for the asset preservation and improvement of our road network.

Councils Reserve funds remain healthy at \$3.45M, reflecting the need to provide for long term asset replacement/preservation funding for major assets (sewer systems, waste landfill sites, plant machinery, road infrastructure, buildings and fully cash backing Councils leave liabilities for staff).

Housing and public building maintenance will continue with our 10 year building maintenance programs having a significant effect over recent years in reducing annual maintenance costs. Further new housing will enable the Council to better manage its maintenance budget and move on older housing stocks.

Staffing levels are stable with a minor increase to provide additional support for office and depot operations. Resource sharing of staff with other Councils will build better neighbour relationships and provide modest additional income for the shire.

As the State Government continues to shore up its own budget bottom line, the business of Local Government remains challenging with more competitive grant funding, increased costs and a greater focus by the State Government on long term planning, risk management and financial sustainability.

The Shire of Kent rates extremely high in the sustainability measures as is shown by the State Governments own comparison website. This is largely due to the commitment of your Councillors and staff in maintaining appropriate value for money services.

Council is not proposing to take out any new loans for the coming year. Total loan liability outstanding (interest & principal) at the beginning of the year is \$399,970, being \$342,500 in principal and \$57,470 in interest.

Loan liability at the end of the year is projected to be \$291,795 being \$254,188 in principal and \$37,607 in future interest.

This is my first budget for the Shire of Kent and I would like to thank all of the Councillors and Staff for their valuable input that will deliver a high quality works program this financial year. Planning will also be undertaken for exciting future projects in response to our Community Survey while continuing to strive to meet community aspirations and expectations.

**RICK MILLER**  
**CHIEF EXECUTIVE OFFICER**





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Resolutions were adopted by ABSOLUTE MAJORITY at the Ordinary Meeting of Council held on the 23 July 2019 to adopt the Annual Budget including the following matters for the year ended 30 June 2020.

**1- GENERAL AND STATUTORY FEES AND CHARGES**

That the Fees and Charges and Rental Charges included within the budget document and the following Service Charges are adopted in accordance with the provisions of the Local Government Act 1995 and the Health Act 1911.

**Local Government Act 1995 – Service Charges 2019/20**

**Recycling charges**

Recycling Nyabing and Pingrup Townsites           \$126 per service

**Health Act 1911**

**Refuse Removal Charges**

Residential	\$235.00 per 240 litre bin (Pensioners \$118.00) per 240 litre bin
Commercial	\$235.00 per 240 litre bin

**Sewerage Charges**

Nyabing Residential Sewerage	\$0.0567cents in the dollar minimum charge \$365.00
Nyabing Commercial Sewerage	\$0.0567 cents in the dollar minimum charge \$810.00
Nyabing Vacant lot Sewerage	\$251.00 per property
Pingrup Residential Sewerage	\$0.0672 cents in the dollar minimum charge \$365.00
Pingrup Commercial Sewerage	\$0.0672 cents in the dollar minimum charge \$810.00
Pingrup Vacant Lot Sewerage	\$251.00 per property
Minor fixture charge (first)	\$249.00
Major fixture charge (first)	\$810.00
Additional fixtures	\$101.00

**2 - GENERAL AND MINIMUM RATES**

That the following General Rates for 2019/20 be adopted in accordance with the requirements of Section 6.32 of the Local Government Act 1995:

**Rates**

	<b>Cents in \$</b>	<b>Minimum Rate</b>
Unimproved Valuations (Rural/Mining)	0.010841	\$505.00
Gross Rental Valuations (Townsites)	0.105300	\$505.00

**Discount**

No early settlement discount or rates incentive prizes to be offered in the 2019/20 Budget.

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**3 – INSTALMENT PAYMENT ARRANGEMENTS**

That the following payment options be offered with respect to the payment of rates/rubbish charges for 2019/20:

**Rate Payment Options**

**Option 1**

Payment in full by one Instalment only, payment is to be received by 4:30pm Friday 6 September 2019.

**Option 2**

Payment by two instalments only

1 <sup>st</sup> Instalment due date	4:30pm Friday 6 September 2019
2 <sup>nd</sup> Instalment due date	4:30pm Friday 10 January 2020

(A \$15.00 administration fee is applicable)

**Option 3\***

Payment by four instalments only

1 <sup>st</sup> Instalment due date	4:30pm Friday 6 September 2019
2 <sup>nd</sup> Instalment due date	4:30pm Friday 8 November 2019
3 <sup>rd</sup> Instalment due date	4.30pm Friday 10 January 2020
4 <sup>th</sup> Instalment due date	4.30pm Friday 13 March 2020

*(A \$30.00 administration fee is applicable)*

A charge of 5.5% per annum, calculated daily at 0.01507% by simple interest will apply in accordance with regulation 68 of the Local Government (Financial Management) Regulations 1996, will apply to assessments where the owner has elected to pay rates and service charges by instalment.

**Late Payment Penalty – Rates and Rubbish Charges**

A charge of 11.0% per annum, calculated daily at 0.03014% by simple interest will apply as follows:

If NO instalment option taken – Interest shall begin to accrue on rates and/or rubbish charges that remain unpaid after 6 September 2019  
Eligible pensioners are exempt.

Instalment options taken - Interest shall begin to accrue daily on any rates/rubbish instalments payments that remain unpaid after the due date of the instalment, and continue to accrue until such time as the instalment is paid. Eligible pensioners are exempt.

Interest on Rates and/or Rubbish Charges Arrears will accrue on a daily basis until the arrears are paid.

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**4 – MUNICIPAL FUND BUDGET FOR 2019/20**

That the Council adopts the Budget under the Local Government Act 1995 Section 6.2 for the Shire of Kent for the year ending 30 June 2020, incorporating:

- Operating Statement
- Statement of Cash Flows
- Statement of Non Operating Incomes and Expenditures
- Rate Setting Statement
- Statement of Rating Information
- Other supporting documents and schedules
- (Including the 10 Year Plant Replacement Program, 2019/20 Road Program)

**5 – MATERIAL VARIANCE REPORTING FOR 2019/20**

In accordance with regulation 34(5) of the *Local Government (Financial Management) Regulations 1996*, the level to be used in statements of financial activity in 2019/20 for reporting material variances shall be 10% or \$10,000 whichever is greater.

**6 – ELECTED MEMBERS' FEES AND ALLOWANCES FOR 2019/20**

1. Pursuant to Section 5.99 of the *Local Government Act 1995* and regulation 34 of the *Local Government (Administration) Regulations 1996*, council adopts the following annual fees for payment of elected members in lieu of individual meeting attendance fees:

President	\$8,000 per annum
Councillors	\$8,000 per annum

2. Pursuant to Section 5.99A of the *Local Government Act 1995* and regulations 34A and 34AA of the *Local Government (Administration) Regulations 1996*, council adopts the following annual allowances for elected members:

Communications Allowance	\$1,000 per annum
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3. Pursuant to Section 5.98(5) the *Local Government Act 1995* and regulations 33 and 34AA of the *Local Government (Administration) Regulations 1996*, council adopts the following annual local government allowance to be paid in addition of the annual meeting allowance:

President	\$8,000 per annum
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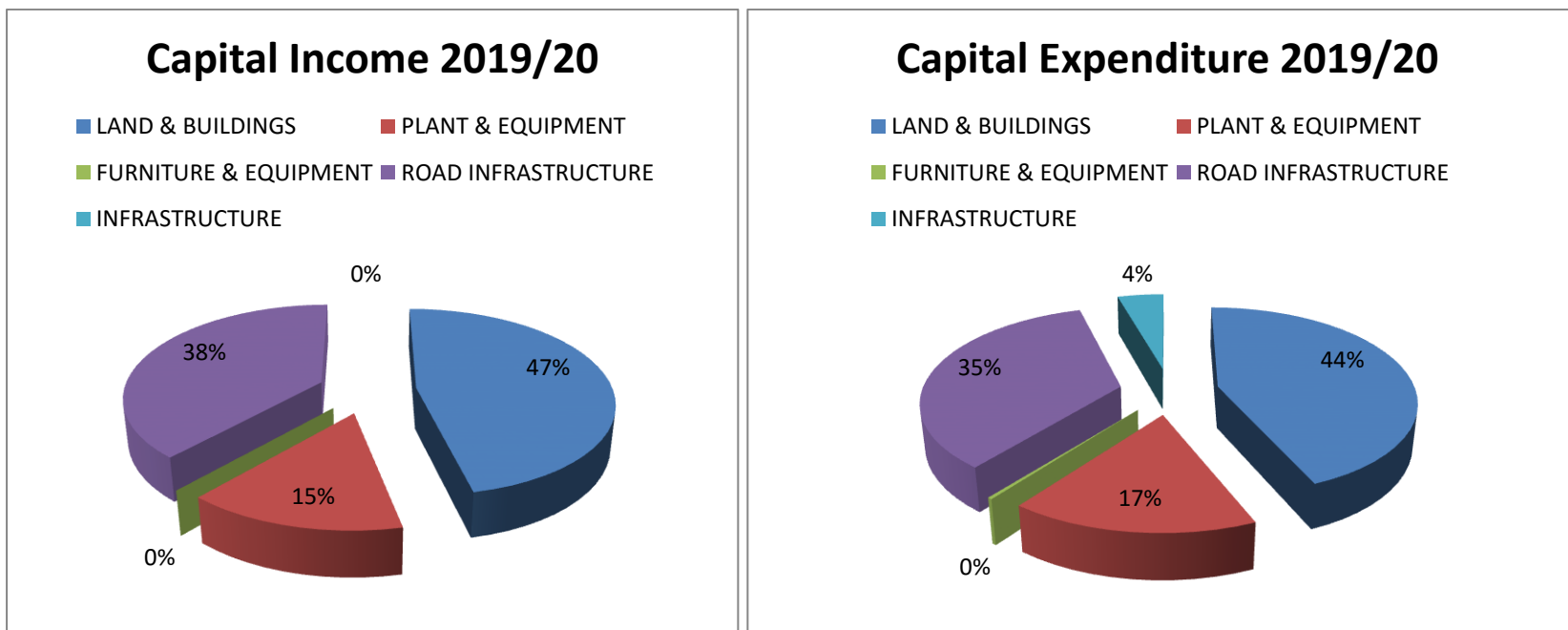
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**CAPITAL**

The 2019/20 budget provides for \$5,865,430 in Capital Expenditure. Projects within the budget include:-

- Plant Replacement of \$975,500
- Road Infrastructure of \$2,050,226
- Furniture and Equipment \$19,000
- Land & Buildings of \$2,562,000

The following graphs show total Capital Expense and Capital Income



**BUDGET RESOLUTIONS& INFORMATION**  
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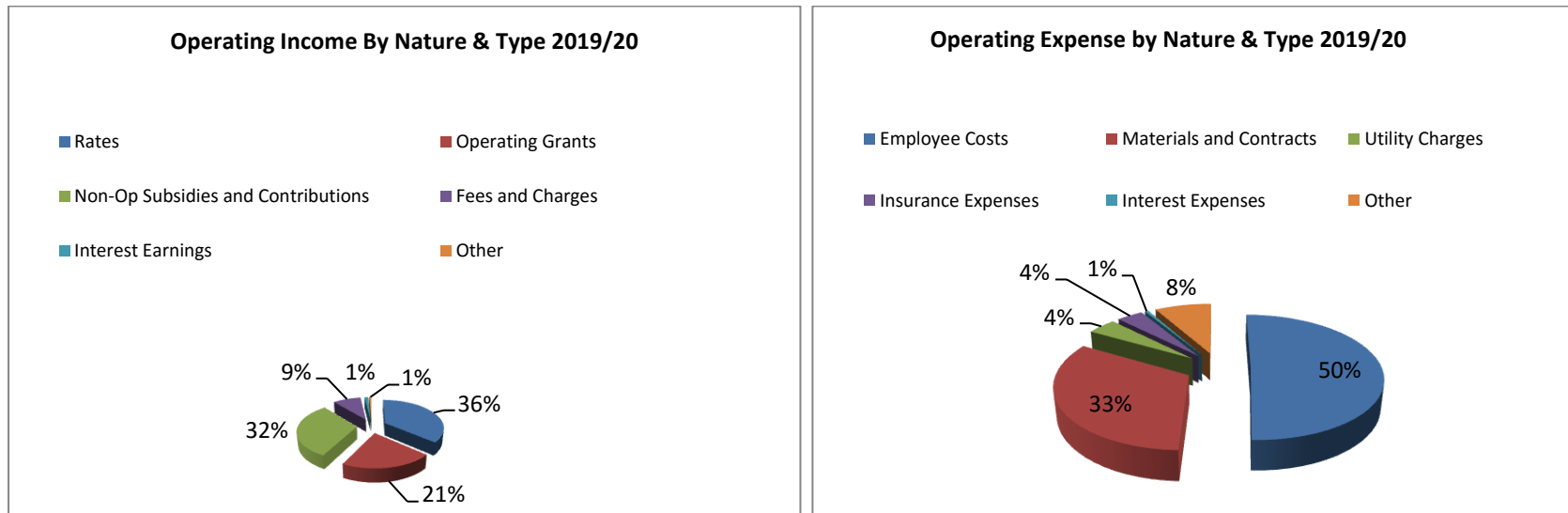
**CAPITAL (Continued)**

Projects within the Capital Budget include:-

- Upgrade Nyabing Caravan Park (grounds) and conversion of Tennis Pavilion to campers kitchen inc ablutions and laundry
- Replace roof Nyabing Town Hall
- Nyabing Pavilion fencing and concrete upgrades
- Construction of 3 x multipurpose units and 1 x 4 x 2 house.
- Constructions storage shed at Pingrup Depot
- Construction Jury Street footpath, Nyabing
- Campers kitchen upgrades – Pingrup Caravan Park
- Urban Redevelopment

**OPERATING**

The Council will continue to provide a range of services as appropriate for the residents of the Shire of Kent and continue to manage and maintain the assets in a similar vain. The following graphs show the breakup by type of operating expense and income.



## BUDGET RESOLUTIONS& INFORMATION

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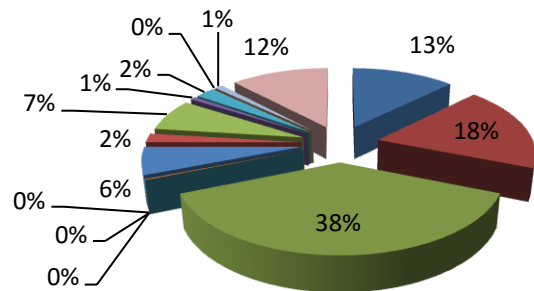
### OPERATING (Continued)

Within the operating expense the Council will provide for maintenance of the Building and Housing assets of the Shire. These assets are maintained under a ten year building maintenance schedule which allocates funds on a needs and priority basis rather than cost alone. This ensures that all assets are maintained to a standard which is sustainable and provides a best value for money management approach.

This also applies to the management of our Parks and Gardens and public buildings where work that needs to occur does so at the time that it is required. The results of this management philosophy can be seen in the standard of our facilities and parks and gardens. The graphs below show the expense breakup over both Building Maintenance and Parks and Gardens. Total expense for Building Maintenance on housing is budgeted at \$252,689, Public Buildings will be \$431,173 and for Parks & Gardens is \$172,161

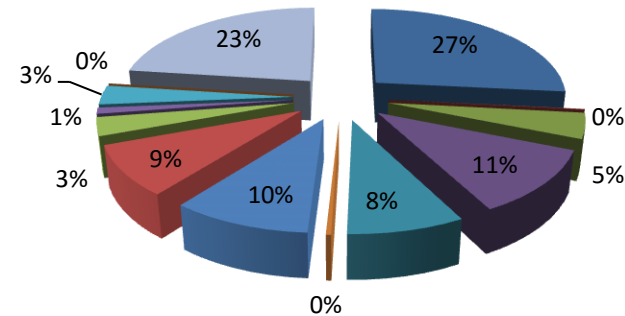
**Building Maintenance by Expense Type 2019/20**

- |                         |                            |
|-------------------------|----------------------------|
| ■ Salaries & Wages      | ■ Repairs & Maintenance    |
| ■ Contract Services     | ■ Chemicals                |
| ■ Road Materials        | ■ Computer & Internet      |
| ■ Insurances            | ■ Electricity & Gas        |
| ■ Water Charges         | ■ Telephone Expenses       |
| ■ Other Sundry Expense  | ■ Plant Depreciation Costs |
| ■ Plant Operation Costs | ■ Public Works Overhead    |



**Public Buildings Expense by Expense Type 2019/20**

- |                         |                         |
|-------------------------|-------------------------|
| ■ Salaries & Wages      | ■ Interest on Loans     |
| ■ Minor Equipment       | ■ Repairs & Maintenance |
| ■ Contract Services     | ■ Postage & Freight     |
| ■ Insurances            | ■ Electricity & Gas     |
| ■ Water Charges         | ■ Telephone Expenses    |
| ■ Other Sundry Expense  | ■ Plant Operation Costs |
| ■ Public Works Overhead |                         |

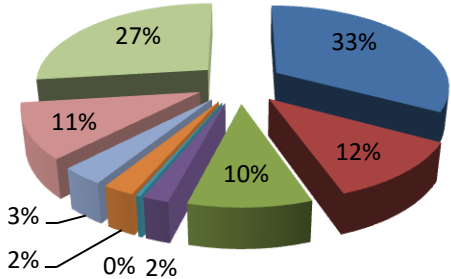


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**Parks & Gardens Expense by Expense Type  
2019/20**

- Salaries & Wages
- Contract Services
- Insurances
- Plant Depreciation Costs
- Public Works Overhead
- Repairs & Maintenance
- Chemicals
- Water Charges
- Plant Operation Costs



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**RATES AND CHARGES AT A GLANCE**

**RATES**

The 2019/20 Annual Budget provides for an increase of 2.0% in the general rate. It should be noted that this is a 2.0% yield over the previous year's rates and that some properties will experience higher and lower increases based upon the valuations of property. The Council is always mindful of keeping rates at a sustainable level for both the operation and the ratepayers.

**Rates**

**Gross Rental Values (Towns)**

10.5300 cents in the dollar

**Unimproved Values (Rural)**

1.0841cents in the dollar

**Minimum Rates**

\$505.00 per assessment

**Refuse & Recycling Charges:**

	<b>Refuse Charges</b>	<b>Recycling Charges</b>
<i>Normal</i> -	\$235.00 per bin pa	\$126.00 per bin pa
<i>Pensioner</i> -	\$118.00 per bin pa	\$126.00 per bin pa

**Sewage**

<b>Nyabing</b>	<b>Pingrup</b>
<b>(Residential &amp; Commercial)</b>	<b>(Residential &amp; Commercial)</b>
5.67 cents in the dollar	6.72 cents in the dollar

**Minimum Sewage**

<i>Domestic</i> -	\$365.00 per assessment pa
<i>Commercial</i> -	\$810.00 per assessment pa
<i>Vacant</i> -	\$251.00 per assessment pa

Minor Fixture Charge	\$249.00 per property
Major Fixture Charge	\$810.00
Additional Fixtures	\$101.00

**Fees and Charges**

Please be advised that the following fees and charges will apply:

**Payment by Option 2 (two instalments)**

An administration fee of \$20 is applicable.

In addition, interest at the rate of 5.5% per annum, calculated daily at 0.01507% will apply to assessments where the owner has elected to pay rates and service charges by instalment.

**Payment by Option 3 (four instalments)**

An administration fee of \$40 is applicable.

In addition, interest at the rate of 5.5% per annum, calculated daily at 0.01507% will apply to assessments where the owner has elected to pay rates and service charges by instalment.

**Late Payment Penalty**

A charge of 11.0% per annum, calculated daily at 0.03014% by simple interest will apply to rates and service charges that remain unpaid after the due date and will continue to accrue until paid in full. Eligible pensioners are exempt.

**Alternative Arrangements**

If you are experiencing any difficulties with paying your instalments, please contact Rick Miller or Michelle Bamess at the Shire Office on (08) 9829 1051 to discuss alternative arrangements prior to the due date.

**Prompt Payment Discount**

Council resolved that discount will not be allowed for prompt payment of rates for the 2011/12 budget year.

The Council reviewed this decision and again will not be offering settlement discount for prompt payment of Rates.

**INSTALLMENT OPTIONS**

**OPTION 1**

Payment in full by **ONE** instalment only, payment is to be received by 4:30pm Friday **6th Sept 2019**

**OPTION 2**

Payment by **TWO** instalments only:

1 <sup>st</sup> Instalment date	4:30pm Friday <b>6th Sept 2019</b>
2 <sup>nd</sup> Instalment date	4:30pm Friday <b>10th Jan 2020</b>

**OPTION 3**

Payment by **FOUR** instalments only:

1 <sup>st</sup> Instalment date	4:30pm Friday <b>6th Sept 2019</b>
2 <sup>nd</sup> Instalment date	4:30pm Friday <b>8th Nov 2019</b>
3 <sup>rd</sup> Instalment date	4:30pm Friday <b>10th Jan 2020</b>
4 <sup>th</sup> Instalment date	4:30pm Friday <b>13th Mar 2020</b>



**BUDGET RESOLUTIONS& INFORMATION**  
*For the adoption of the Budget for the year ending 30 June 2020*

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**Council – The Shire of Kent**



**COUNCILLOR CONTACT DETAILS**

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